Merging eCommerce and the Supply Chain

# • Merging eCommerce and the Supply Chain

Presented by

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May 10, 2000



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Merging eCommerce and the Supply Chain



#### **FedEx Corporation Overview**

A Networked Economy Key Business Trends

FedEx's eSupply Chain Perspective

Response to the Marketplace

**Case Study Examples** 

**Questions** 



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## FedEx Corporation Overview

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#### <u>eCommerce</u>

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**Case Study Examples** 

**Summary** 

## Who is FedEx Corporation?



Headquarters: Memphis, Tennessee



Time-definite express delivery

Headquarters: Memphis, Tennessee



Small-package ground delivery

Headquarters: Pittsburgh, Pennsylvania



Integrated logistics, technology and transportation solutions

Headquarters: Memphis, Tennessee



Exclusive-use, expedited, door-to-door delivery

Headquarters: Akron, Ohio



Tower Group International Custom brokerage/consulting



Foremost less-than-truckload freight carrier in the western US



Consolidated sales, marketing and information technology supporting a single, global FedEx brand Headquarters:
Memphis, Tennessee



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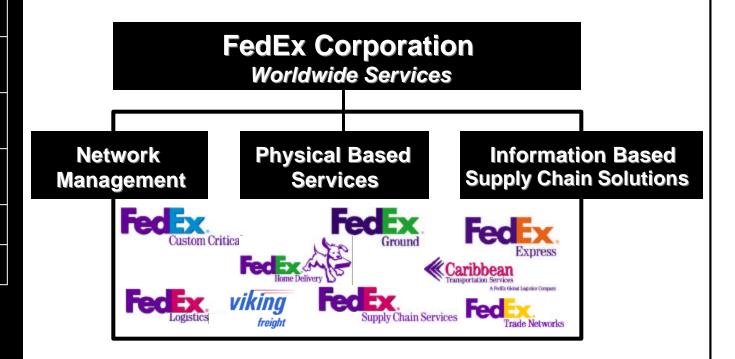
FedEx's eSupply Chain Perspective

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**Case Study Examples** 

**Summary** 

## FedEx Corporation Provides...



- Transportation to and from 90% of the world's GDP
- Complete management of related information and logistics services

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# A Networked Economy - Key Business Trends

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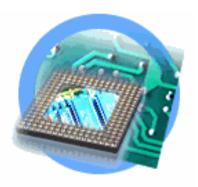
**Case Study Examples** 

**Summary** 

#### **Key Business Trends**

### Three major trends shaping a "networked economy"

- Providing fast, global reach
- Speeding the supply chain
- Conducting business electronically





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**Summary** 

#### **Key Business Trends**

#### Fast, Global Reach

- World's economy has become more fully integrated (a 'business without borders' environment)
- Ability to source and sell globally is a critical success factor
- Framework for global commerce is essential

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#### **Key Business Trends**

#### Speeding the Supply Chain

- Fast-cycle logistics is increasing as companies of all sizes discover the power of supply chain velocity
- Information-intensive services will power the supply chain
- Ability to manage inventory at rest while managing inventory in motion is an intricate step of the supply chain
- Adding value, visibility and velocity throughout the supply chain will be expected

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**Key Business Trends** 

#### **Conducting Business Electronically**

- Electronic commerce in general is the best way to minimize time and distance
- Convenience, accessibility, connectivity, and reliability are the prerequisites of conducting business electronically
- Business-to-business e-commerce is the largest growing segment of this trend (estimated to top \$100 billion in sales this year and exceed the trillion-dollar sales mark by 2003)
  - Forrester Research 1999

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## FedEx's eSupply Chain Perspective

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### eSupply Chain Management What is it?

The coordination and movement of products, information and currency from the *suppliers'* suppliers through manufacturing to the customers' customers

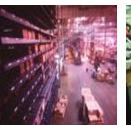
**Suppliers** 



Manufacturers



**Distributors** 



Retailers



**Consumers** 



- A cross-functional business process
- Increasingly driven from the right to the left, from the consumer and customer to the supplier and manufacturer
- Competitive focus is no longer a product vs. product, but rather supply chain vs. supply chain



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## eSupply Chain Management What is the value?

- Richmark study respondents expect supply chain solutions:
  - To drive savings of 3-6% of revenue
  - Are willing to invest 18-25% of these savings over 3-5 years
  - Are willing to invest \$10M annually for operations
- Additionally, a PRTM study finds for mid-market companies (typical \$500M revenue):
  - \$5-15M in annual supply-chain cost reduction benefits
  - 10-15% improvement in on-time commitment performance
  - 12-40% increased volume flexibility



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## Response to the Marketplace

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**Summary** 

#### FedEx eSupply Chain Approach

Monitor and
Manage

Service Recovery Proactive

Reporting

Plan

Demand
Co-Planning
Manufacturing
Distribution
Network

Transportation Services

Orchestrate & Optimize

Right Product Right Time Right Place Right Price

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### FedEx eSupply Chain Approach Plan

#### Two approaches

- Integration of planning software tools with visibility
- Collaborative planning applications and services for mid-market companies

#### Need addressed

To balance supply and demand

#### Value

 Planning collaboration results in more demand-responsive, accurate forecasts and production schedules (this improves order fill rate, delivery performance, and reduces inventory)

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## FedEx eSupply Chain Approach Orchestrate and Optimize

- The ability to time-phase the express and non-express distribution of products and orders on a global basis.
   "The right product at the right place at the right time."
- Need addressed
  - To optimize supply chain performance
- Value
  - One source coordination that optimizes pick location, mode selection, carrier selection and management, international trade, and warehouse activities
- DCSS components
  - Order Management System
  - Warehouse Management System
  - Multi-Carrier Shipment Automation
  - Trade Compliance Expertise
  - Transportation Management and Optimization
  - Merge-in-Transit Capabilities
  - Multiple Processing Facilities
  - Billing & Invoicing
  - Web Enablement

A customer is able to provide on-time delivery commitment to their customer at time of order and coordinate the shipment with other components to arrive at the same time.



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**Summary** 

## FedEx eSupply Chain Approach *Monitor and Manage*

- Ability to view in-transit and static inventory and order status, coupled with real-time exception alerts.
   Provides monitoring services with proactive recovery and ongoing metrics for continuous improvement.
- Need addressed
  - To know what is happening across the supply chain; to access and share data across the supply chain
- Value
  - Less reliance on inventory, improved customer service and retention
- DCSS Components
  - GIV
  - SC3
  - FedExNet<sup>2</sup>
  - Customer service

A customer is informed by their FedEx Command & Control Monitor that her order is in jeopardy due to a freight forwarder error. Shipment is diverted to another transportation mode or carrier. Shipment is on time. Plan integrity is maintained.

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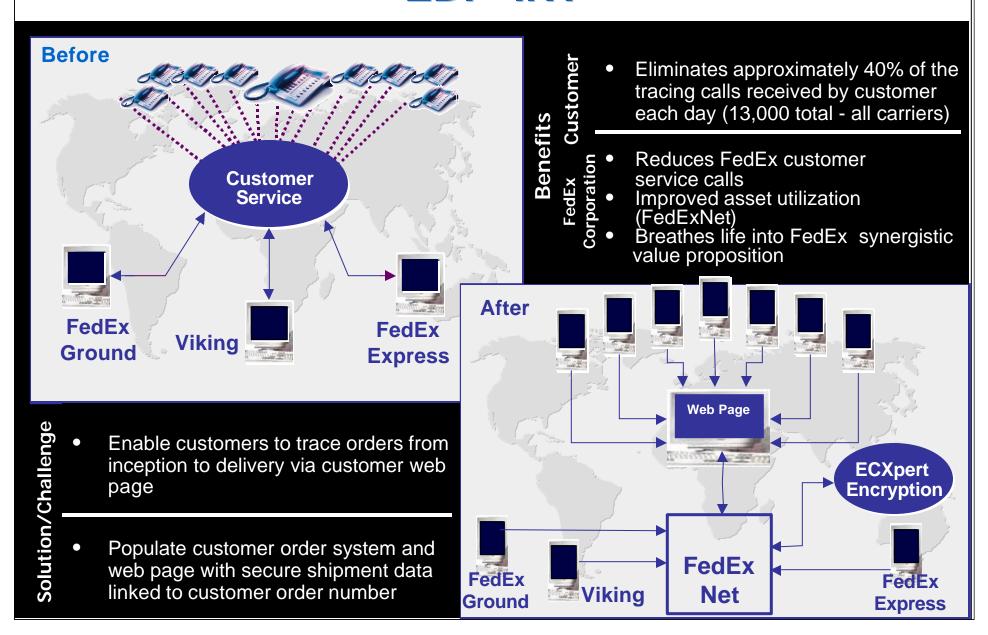
## **6** Case Study Examples

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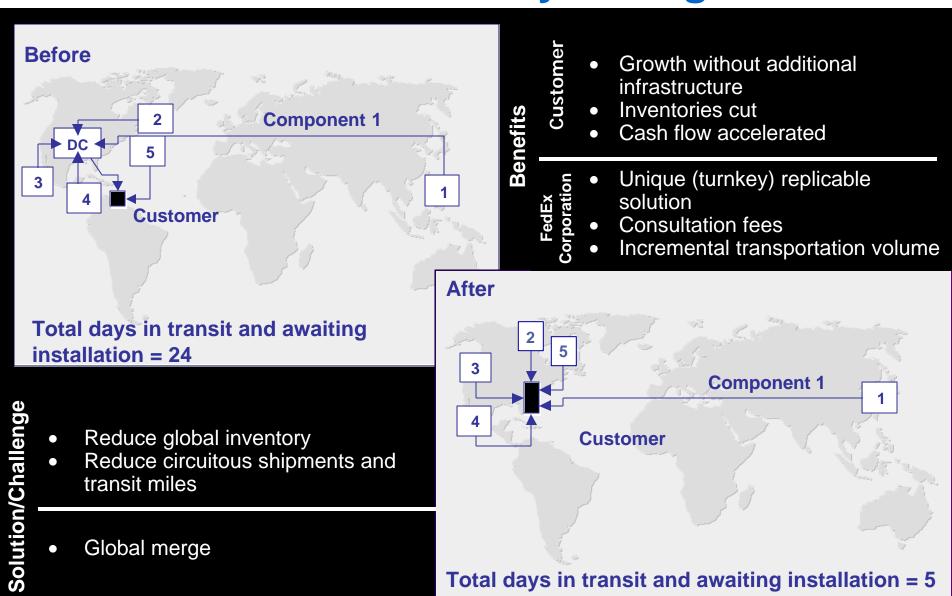


#### How is the customer using eCommerce?

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## How is the customer using eCommerce? Orchestrated Delivery Management



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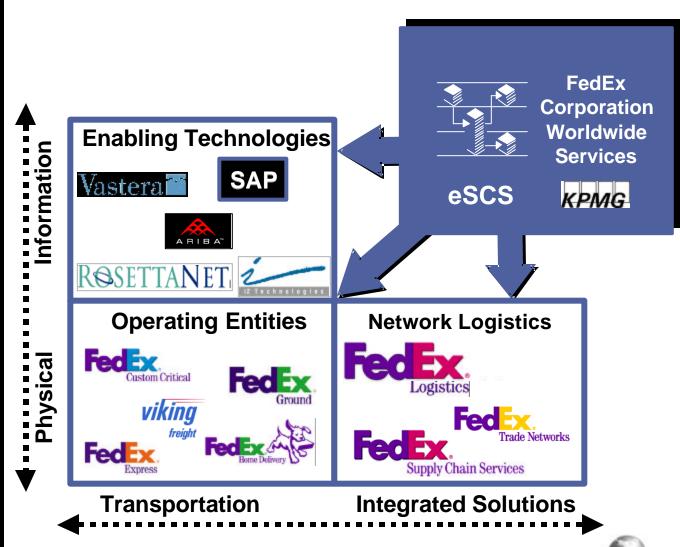
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**Case Study Examples** 

**Summary** 

#### **FedEx Solution Engine**



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### Thank You

**Questions** 



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